

TSC LWY ensures that all who serve in the regional school community are supported, valued and challenged to provide a rich and inclusive education for every child, via the work of effective system leaders creating a coherent self-improving, school led system.

Regional Update: April 2021 (#10b 2020/21) System Leader Reform Timeline

Introduction

This update focuses on the timeline for System Leader Reform.

Previous newsletters, attachments and other resources can be accessed at lwytsc.org.

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Below is a timeline flow of documentation, links, communication and context to further aid understanding within the system around the current system leader reform – TSC LWY seek to connect you all to the communication from the system, policy direction and opportunities. We will continue to update and share the timeline.

Date	Comms	Link	Context
'A vision for Teaching & Learning in 2020' has lead planning and developments since 2006. The DfE began to establish the next steps beyond this in January 2019.			2020 Vision Report of the Teaching and Learning in 2020 Review Group
Jan 2019	Teacher Recruitment & Retention Strategy launch	Teacher Recruitment and Retention Strategy	Chapter 1 Create the right climate for leaders to establish supportive school cultures
Jan 2019	Advisory Group established	Department for Education	The role of NLEs – should principally be to deliver school improvement on behalf of the department, with a primary focus on supporting schools that have received an RI judgement to become good or better Eligibility – the current scope of eligible school leaders should be expanded to include strong leaders with a demonstrable record in school improvement, whether as a headteacher, MAT CEO or other leader accountable for school improvement across a MAT
Nov 2019	Advisory Group report released into system leader reforms	National Leaders of Education (NLE) advisory group Recommendations on NLE reform	 Selection – a robust, multi-stage designation process should be established, which models the rigour of the School Resource Management Adviser (SRMA) accreditation process NLE standards – to clearly set the department's expectation of its designated NLEs there should be a set of NLE standards, which defines the expertise and abilities required for supporting weak schools and should include: i) professional credibility ii) problem solving and influencing and iii) capacity building and knowledge transfer. Training – there should be a high-quality national training programme that ensures NLEs have the right and up-to-date knowledge to provide support to schools and ensures consistency across the cadre

May	Teaching School		'In May 2019, we launched a test and learn phase for	
1 '				
2019	Hub launch and	Teaching School Hubs	the TSH programme in selected areas of the country.	
	roll out of		We appointed 6 schools which began operating in January 2020:	
	<u>Teaching School</u>	Application Pack for Test-and-		
	Hubs test and	Learn Phase	North: Harrogate Grammar School and Red Kite Learning Trust	
	<u>learn phase</u>		Lancashire and West Yorkshire: Copthorne Primary School and	
			Exceed Academies Trust	
		May 2019	East Midlands and Humber: Silverdale School and Chorus	
-		may 2010	Education Trust	
			East of England and North East London: Harris Academy Chafford	
			Hundred and Harris Federation	
			East of England and North East London: Saffron Walden County	
			High School and Saffron Academy Trust	
			South West: Kingsbridge Community College'	
Гоb	LVA/V/ TCC			
Feb	LWY TSC		HEADLINE NEWS	
2020	Newsletter #7 –		System Leadership Reforms	
	System Leader		have received a 'System Leadership Reforms' National Leaders of	
	Reform update	letter from the DfE, from the system leade	er email on the arternoon of 25" February.	
			first stage of communication ahead of the advisory group	
		from the NLE reform group review.	Recommendations on NLE reform	
		•	ching Schools applying in the current academic cademic vear 2020/21, It anticipates, however.	
year will also apply for the whole of the academic year 2020/21. It anticipates that this will be the final year of funding for Teaching Schools, and that exists the state of the academic year 2020/21. It anticipates that this will be the final year of funding for Teaching Schools, and that exists the state of the academic year 2020/21. It anticipates the state of the academic year 2020/21. It anticipates the state of the academic year 2020/21. It anticipates the state of the academic year 2020/21. It anticipates the state of the academic year 2020/21. It anticipates the state of the academic year 2020/21. It anticipates the state of the academic year 2020/21. It anticipates the state of the academic year 2020/21. It anticipates the state of the academic year 2020/21. It anticipates the state of the academic year 2020/21. It anticipates the state of the academic year 2020/21. It anticipates the state of the academic year 2020/21. It anticipates the state of the state of the academic year 2020/21. It anticipates the state of the s			,	
			School designations will end in August 2021. The Department's review report on NLEs was commissioned from an external review panel last year. The new NLE Standards set out the department's expectations of	
		designated NLEs, and covers the requisit	te knowledge, experience and attributes of those supporting under-performing	
		schools to improve. The accompanying re-	search commentary includes references to published literature relating to school	
		leadership and school-to-school support a	nd does not include any new research.	

Feb 2020 System Leader Reform

letters:

DfE to TSC

DfE to SLs

Letter context ... Teaching School, NLE & NLG Future arrangements, changes and next steps:



25 February 2020

SYSTEM LEADERSHIP REFORMS

Dear

I am writing to you to advise you of announcements which the Government has made today concerning the future of system leadership.

As you will be aware, the Department set out its plans to carry out a wholesale review of the role of Teaching Schools (TS) and of existing system leader designations in the <u>Teacher Recruitment and Retention Strategy</u> (January 2019). We subsequently announced in May 2019 that we would launch a test and learn phase of new Teaching School Hubs (TSH) with the intention to roll-out nationally in 2020/21. Following a competitive process, the first 6 Hubs <u>were announced in January</u>. In parallel, the Department has been undertaking a review of National Leaders of Education (NLEs), aided by a panel of experienced practitioners.

Teaching Schools and Teaching School Hubs

We have announced today that we are beginning the first stage of the national roll-out of TSH. This will involve discussions with schools that are eligible to be designated as TSH. Eligibility criteria, which are largely unchanged from the test and learn phase, are attached. An announcement on a firm timetable and details of the designation process will follow later this year; however, I expect that designations will happen in the first part of the academic year 2020/21.

The Department recognises the valuable work which TS do, covering school-to-school support, continuing professional development and initial teacher training. We also recognise that you need as much notice as possible of our intentions so that you can have adequate time for planning. I am, therefore, confirming today that the funding rates for TS applying in the current academic year will apply also for the whole of the academic year 2020/21. I trust that this will provide you with the confidence to continue with your plans for the whole of the next academic year. We anticipate, however, that this will be the final year of funding for TS, and that existing TS designations will end in August 2021.

National Leaders of Education

The Department has, today, also published a review report on NLEs which we commissioned last year. The report from an external review panel, chaired by lan Bauckham CBE, CEO, the Tenax Schools Trust, has been accepted in full by Ministers.

At the report's heart is a recognition that peer-to-peer support from highly effective school leaders is an immensely powerful tool for school improvement. In accepting the group's report and recommendations, Ministers are renewing their commitment to the work of NLEs and signalling their intention to invest more in them.

Reform to the present arrangements alongside new investment in the programme will take time. We will shortly be launching an exercise to select a professional body to partner with the Department to take this work forward. In the meantime, I want to thank all NLEs for the valuable work they do and to encourage you to continue that work.

National Leaders of Governance

As part of our reform of system leadership, we have also announced today that we are reviewing the existing National Leaders of Governance (NLG) programme, to ensure that it is as effective and impactful as possible. We have appointed an expert group to provide advice to the department and anticipate publishing their recommendations this summer.

If you have any questions about this letter, please email system.leaders@education.gov.uk

TSH roll out lMar 2020 lpaused re COVID-19 & Letter to TSAs April 30th March 2020 Referenced in LWY April #11 newsletter July New NPQs – 2020 PIN notice (procurement) NPQ LWY TSC reform update Sept 2020

HEADLINE UPDATES

COVID-19 Teaching School delivery and funding

Sent to TSAs on 30 March 2020 at 14:09 from DfE:

Separately, we have decided not to continue with our plans to roll out a national network of teaching school hubs for now. Our current plan is to delay this until September 2020, assuming that the disruption has ended by then. Ministers remain committed to reform and at this stage we don't anticipate this affecting the long-term September 2021 timeline we set out to you in February to implement Teaching School Hubs, but we will be in touch as this becomes clearer.

Department

Policy paper

National professional qualifications (NPQs) reforms

Updated 13 October 2020

Contents

Reformed national professional qualifications NPQs in specialist areas of

teaching Prior information notice (PIN)

Printthis page

National professional qualifications (NPQs) are a national, voluntary suite of qualifications designed to support the professional development of teachers and leaders. More information about existing NPQs is available.

Reformed national professional qualifications

From September 2021, a reformed suite of NPQs will be available for teachers and leaders who want to develop their knowledge and skills in school leadership and specialist areas of teaching practice. These reforms include:

- · reforming the 3 existing NPQs in senior leadership, headship and executive
- replacing the current NPQ in middle leadership with 3 new NPQs for teachers and leaders who want to develop their expertise in specialist areas of teaching practice

LWY September 2020 newsletter #1

Within our TSC newsletter as an update –

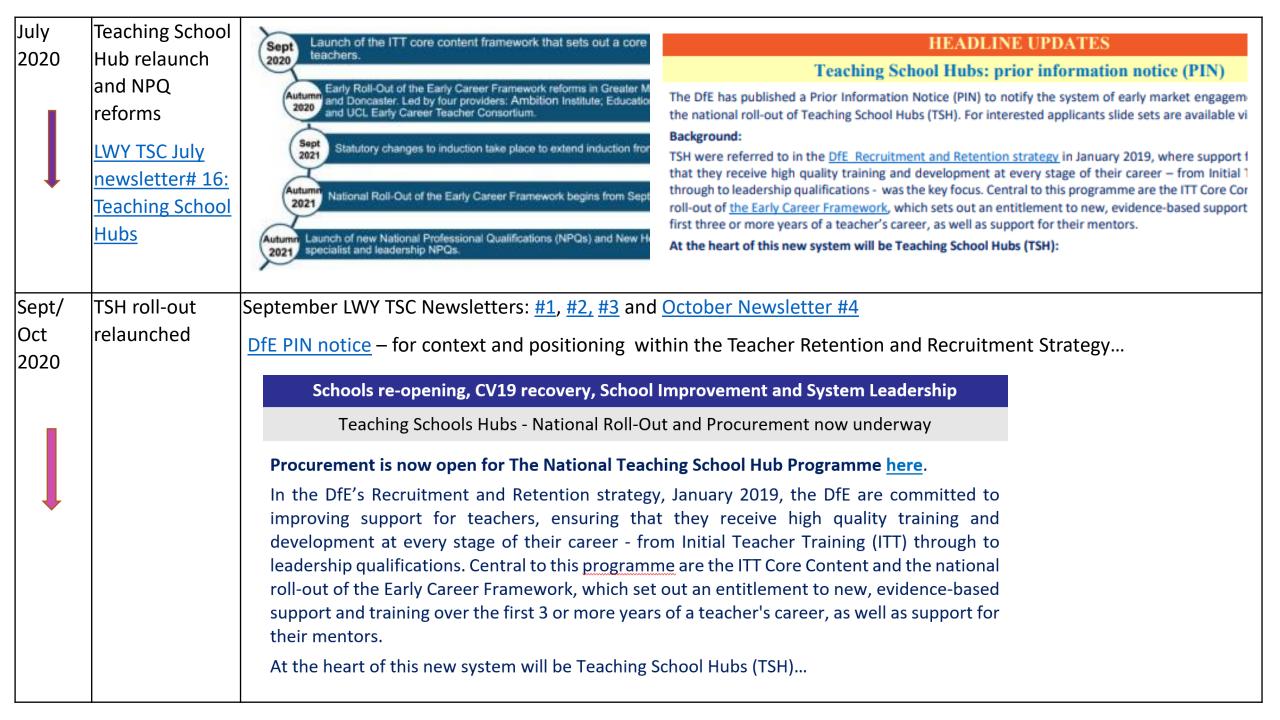
National Professional Qualifications (NPQs) Reforms

DfE webpage link here

The reformed suite of NPQs will help all teachers and leaders to continuously develop their knowledge and skills throughout their careers. From September 2021, reformed NPQs will be available.

These reforms will include introducing:

- a qualification focused on the leadership of teaching (for teachers whose role may include responsibility for improving teaching practice in a subject or phase)
- a qualification focused on behaviour and culture (for teachers whose role may include responsibility for behaviour management and pupil wellbeing)
- a qualification focused on teacher development (for teachers whose role may include responsibility for supporting the training and development of others, including early career teachers)
- reformed leadership NPQs to ensure aspiring and serving school leaders have the specific knowledge and skills they need to carry out their roles



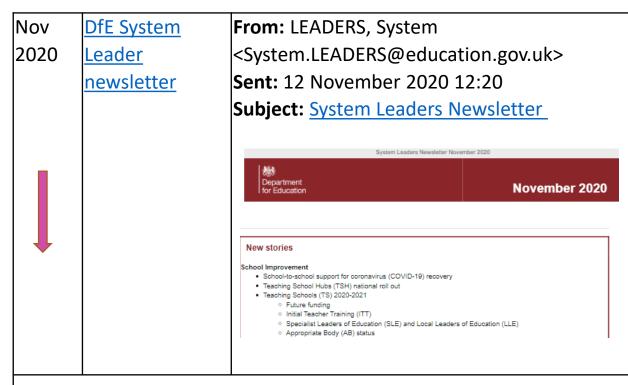
Sept 2020	NLG advisory group report	National Leaders of Governance (NLG) advisory group Recommendations on NLG reform	Recommendation overview The role of NLGs should be to deliver support to governance, with a strong focus on schools and trusts identified weakness. Payment – NLGs should be paid to deliver governance behalf of the DfE, removing the expectation that NLGs are
		September 2020	 Eligibility – eligibility should be extended to include governance professionals with strong track records experience of leading improvement, whose current gove a school or trust with strong performance. NLG Standards – there should be new NLG star expectations of NLGs and define the expertise require include i) professional credibility, ii) problem solving and in building and knowledge transfer.
Oct 2020	New Headteacher standards	LWY TSC Newsletter #4 New Headteacher Standards -	HEADLINE UPDATES Reformed NPQ Frameworks & Revised Headte
	<u>released</u>	CULTURE & CURRICULUM & TEACHING > Behaviour > Professional Development ETHICS & PROFESSIONAL CONDUCT > Organisational Management > School Management > School Professional Management > Partnerships	The DfE has published the reformed National Professional including the publication of 3 new NPQ qualifications is Culture, Leading Teacher Development and Leading Teacher The reformed National Professional Qualification (Note that the developed in consultation with an expert advisory group experience from across the school system. The change evidence base and expert advice already established that the first

- to improve organisational ts where governance is an
- ce improvement support on act on a voluntary basis.
- de experienced clerks and s as well as chairs with vernance role may not be in
- tandards, which set clear ired. The standards should I influencing and iii) capacity

teacher Standards

al Qualification Frameworks in Leading Behaviour and aching.

(NPQs) frameworks were oup to draw on a range of nges to NPQs build on the in the new core content eer Framework (ECF). These and be able to do after to use these frameworks to



Nov 2020 - System Leader Newsletter – context ...

Teaching School Hubs (TSH) national roll out

TSHs will be school-led centres of excellence for teacher and leadership training and development, focussing in particular on the Department's 'golden thread' of ITT, the Early Career Framework and National Professional Qualifications. The application round closed on 30 October 2020 and we received at least one application for each of the 81 hub areas across the country. We expect to announce the successful hubs late January 2021. For more information on the programme, you may watch recordings of the market warming sessions that took place in July 2020. Special & Alternative Provision and Early Years recordings also available.

Future funding - The Department has already committed to funding all TSs who wish to continue until the end of academic year 2020 to 2021, this means that we will release £26,666 to your school in the Autumn term and the final payment of £13,334 will be made in the summer term 2021. The grant should be used to support the delivery of ITT, Continuous Professional Learning and Development (CPLD) and school-to-school support however, as detailed in the terms and conditions it cannot be used to cover redundancies or associated costs.

Initial Teacher Training (ITT) - TSs that are currently accredited as ITT providers should continue to offer ITT and assume full responsibility and accountability for all aspects of courses leading to Qualified Teacher Status (QTS) whether or not you decide to become a TSH. This includes responsibility for securing permission to recruit, recruitment and selection, all aspects of course design and delivery, management of the wider partnership, quality assurance, and QTS recommendations.

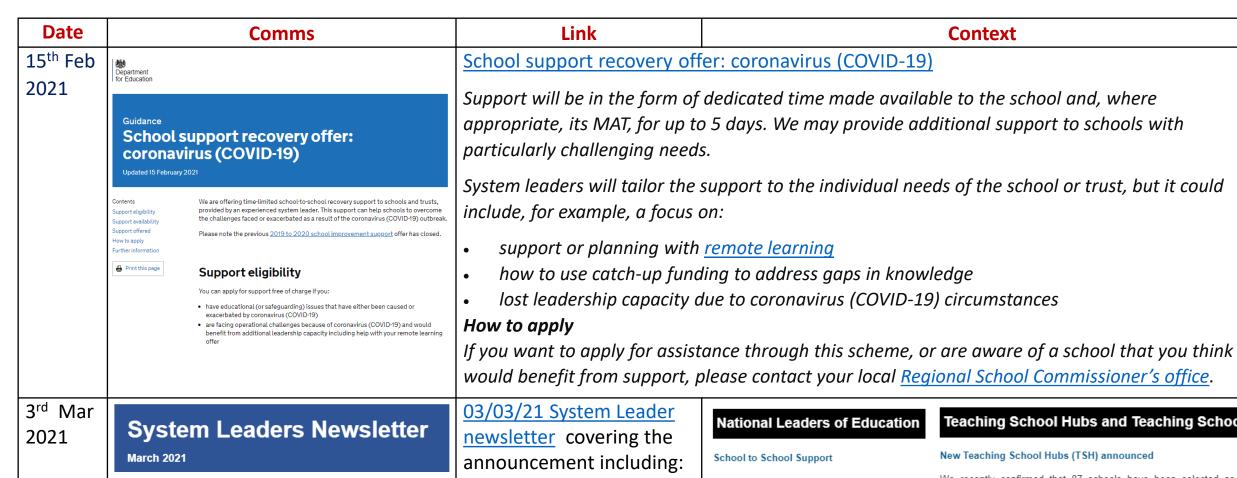
TS designation has no impact on ITT accredited provider status. However, for activity beyond this academic year, you will need to remove reference to the term 'teaching school' if it is in your accredited provider operating name (contact itt.accreditation@education.gov.uk).

Specialist Leaders of Education (SLE) and Local Leaders of Education (LLE) - The Department will make more information available about the future of these roles in the coming months, in light of the end of the TS programme in August 2021. If you continue to designate SLEs and Local Leaders of Education (LLEs) during the 2020 to 2021 academic year, please ensure they are aware that arrangements will change after 31 August 2021.

Appropriate Body (AB) status - Eligibility to act as an AB is set out in the Teacher Induction Regulations (2012). To perform an AB role, an organisation needs to be designated as a TS or listed as an eligible organisation. When the TS programme ends, this means TSs can no longer provide AB services after August 2021. We are working towards TSHs being included in the regulations to be eligible to act as ABs from September 2021. We will write to TSs in January 2021 with further information. If you have any questions in the meantime, please get in contact with your local TSC representative.

NLG Reform – advisory group recommendations published - In September 2020, we published the external advisory groups recommendations on <u>NLG Reform</u>. The report sets out the findings and recommendations of the NLG Reform external advisory group. Alongside the NLE reforms and introduction of Teaching School Hubs, the recommendations support the DfE aims to reform system leadership to ensure our school improvement support is as strong as possible.

Dec 2020	LWY TSC Newsletter 6	Colleagues are invited to The Hub's online portal p priorities. The portal is as	School Improvement and System Leadership Teaching School Hub Update: LWY10 – Bradford (designated autumn 2019) Bradford Teaching School Hub, led by Copthorne Primary School and part of Exceed Academies Trust, has developed its vision, strategy and priorities for the delivery of teacher development support in 2020-21. invited to download the Hub's position statement for 2020-21. ine portal provides schools and trusts with a tool to help them identify support to help them address their portal is available here: https://www.teachingschoolhub.co.uk/app . can be downloaded here: https://www.teachingschoolhub.co.uk/app .		
2021 Updates		Comms	Link	Context	
2 nd Jan 2021	Published 2 January 2021 Contents Changes to IIT Objectives and outputs Review group ☐ Print this page To support to framework.	ment is committed to driving up and levelling up education standards so n and young people in every part of the country acquire the knowledge, ualifications they need to progress. Is is making sure that we have great teachers in every classroom. We are land the best place in the world to become a great teacher through giving er, particularly those in the most disadvantaged areas, access to world-class to professional development opportunities throughout their career. This, we have published a new initial teacher training (ITT) core content which sets out the fundamental knowledge, skills and teaching es that all new entrants to the profession need.	ITT Market Review: overview Also see: Nov 2019 - ITT core content framework The initial teacher training (ITT) core content framework defines in detail the minimum entitlement of all trainee teachers. Drawing on the best available evidence, it sets out the content that ITT providers and their partnerships must draw upon when designing and delivering their ITT programmes. The ITT core content framework aligns with the Early Career Framework to establish an entitlement to a 3 or more-year structured package of support for all new teachers at the start of their career.	Review group It will be led by Ian Bauckham, CEO of Tenax Schools trust and Chair of Oak National Academy, with the support of officials and a small expert group including: Professor Sam Twiselton, Director of Sheffield Institute of Education, Sheffield Hallam University Richard Gill, Chair of the Teaching Schools Council, CEO of The Arthur Terry Learning Partnership and lead Ofsted inspector Reuben Moore, Executive Director of Programme Development, Teach First John Blake, Head of Public Affairs and Engagement, Ark The group will work closely with the sector during the review.	



And linking **Teaching School Closure of** Programme guidance –



Department for Education

Teaching Schools - Closure of Programme on 31 August 2021

1. We wrote to you in the February 2020 System Leader newsletter informing you that, in view of the planned introduction of new Teaching School Hubs (TSH) from 2021, the department intended to close the Teaching School (TS) programme at the end of the 2020/21 academic year (AY). We then confirmed this in the November 2020 newsletter

- new TSH
- Teaching School closure
- NLE support 2021/22
- NLG updates

Teaching School Closure of Programme guidance

Many of you have been involved in helping to deli to tackling challenges in your own schools. Other Recovery Offer but have offered support in other

We continue to deliver support to the most vulne local Teaching School Council representative may provide support.

NLEs will once again be at the centre of our pl Academic Year to deliver critical support to 2021/22 shortly and will be contacting you deliver NLE support during these exceptional continue in your role as an NLE.

Teaching School Hubs and Teaching Schools

We recently confirmed that 87 schools have been selected as new excellence for teacher and leadership training and development Department's 'golden thread' of Initial Teacher Training (ITT), the Early C National Professional Qualifications (NPQs). An overview of the TSH rol you can locate your nearest TSH here.

Teaching Schools (TS) closure

We wrote to you in February 2020 confirming that in view of our system intention to designate new TSH, the current TS programme would cor 2021. Consequently, the final payment of your TS core grant will be mad-

We appreciate that you will now be considering what this means for (attached) the key actions you will need to take in view of the closure of reiterate our thanks for your commitment to the TS programme over main continuing to work with you on other DfE programmes.

Date	Comms	Link	Context
Date 26 th Mar 2021	Policy paper Early career framework reforms: overview Updated 26 March 2021 The offer Updated statutory induction guidance The role of the appropriate body Print this page The print this page The dearly career framework (ECF) reforms will create a step change in support for early career teachers, providing a funded entitlement to a structured 2-year package of high- quality professional development. The reforms are part of the government's teacher recruitment and retention strategy, which aims to improve the training and development opportunities available to teachers. The early career teachers' professional development. It sets out what all early career teachers should learn about and learn how to do during the first 2 years of their careers. It includes sections on: behaviour management pedagogy curriculum assessment professional behaviours	The DfE updated their ECF guidance pages on 26 th March to reference the Early Career Framework national roll out and national providers.	A funded provider-led programme Schools can choose to work with one of 6 providers accredited by the DfE who will design and deliver a programme of face-to-face and online training to early career teachers and their mentors: • Ambition Institute • Best Practice Network (home of Outstanding Leaders Partnership) • Capita with lead academic partner the University of Birmingham • Education Development Trust • Teach First • UCL Institute of Education These providers have been chosen by a fair and open procurement process by the DfE. Providers will be subject to a quality assurance mechanism through Ofsted inspection to ensure the best support for schools and teachers. This programme is funded by DfE. Providers will be paid directly so schools will not face any payment burdens. There will be additional funding for schools using a provider-led programme for the time mentors of early career teachers will spend on the provider-led mentor training. This will consist of 36 hours of backfill time over two years per mentor.
	Induction for early career teachers (England) Statutory guidance for appropriate bodies, headteachers, school staff and governing bodies Revised March 2021	 ECF overview including revised statutory guidance All qualified teachers who are employed in a relevant school in England must, by law, have completed an induction period satisfactorily, subject to specified exemptions. Statutory induction is not a legal requirement to teach in FE or the independent sector, academies, free schools and BSOs, but may be served in these settings. Early Career Framework (ECF) based training is expected to be embedded as a central aspect of induction; it is not an additional training programme. An appropriate body has the main quality assurance role within the induction process. The appropriate body is responsible for checking that headteachers/principals have put in place an induction programme for the ECT and ensuring that this programme of support is clearly based on the ECF. 	
	To come into force on 1 September 2021	• Monitoring and support throughout induction should be sufficient that there are no surprises when an ECT reaches a formal assessment point.	

Date	Comms	Link	Context	
31 st Mar	Department Department	National professional qualifications	NPQ providers	
	for Education	(NPQs) reforms	Lead training providers will deliver the reformed suite of national professional	
2021	Policy paper National professional qualifications	New NPQ providers announced reformed	qualifications from September 2021. They are:	
		remit –	Ambition Institute Best Practice Network (home of Outstanding Leaders Partnership)	
	(NPQs) reforms Updated 31 March 2021	Reformed national professional	Church of England Education Development Trust	
		qualifications	Harris Federation Leadership Learning South East Teacher Development Trust	
		From September 2021, a reformed suite	Teach First UCL Institute of Education	
		of NPQs will be available for teachers and	These providers have been chosen by a fair and open procurement process by the	
		leaders who want to develop their	Department for Education.	
		knowledge and skills in school leadership	Providers of the reformed suite of NPQs will be subject to a quality assurance (QA) mechanism through Ofsted inspection to ensure the best support for schools and	
		and specialist areas of teaching practice.	teachers. Ofsted's QA role will be distinct from and not apply to the current suite of NPQs. The current QA agent (Tribal) will continue to provide QA for all NPQ	
		These reforms include:	programmes until contract closure in August 2022.	
		• reforming the 3 existing NPQs in senior leadership, headship and executive leadership		
		• replacing the current NPQ in middle leadership with 3 new NPQs for teachers and leaders who		
		want to develop their expertise in specialist areas of teaching practice		
		Scholarship funding to support participants to access the reformed suite of NPQs is planned from		
		September 2021 and details will be confirmed in due course.		
		The 3 new NPQs are:		
		leading teacher development: supporting the training and development of others		
		• leading teaching: developing teachers who are subject leads or responsible for improving		
		teaching practice in a subject or phase		
		• leading behaviour and culture: developing teachers who have responsibilities for leading		
		behaviour and culture.		

Date	Comms	Link	Context
7 th Apr 2021	Press release Behaviour experts to support schools with poor discipline School leaders with outstanding records on behaviour selected to support other schools as part of £10 million Behaviour Hubs programme From: Department for Education and The Rt Hon Gavin Williamson CBE MP Published: 7 April 2021	New Behaviour Hubs announced List of lead schools and MATs: • Throckley Primary School, Newcastle upon Tyne • Sedgefield Community College, Durham • Carmel College, Darlington • Tor View School, Lancashire • Evelyn Street Community Primary School, Warrington • Dixons Trinity Academy, Bradford	Behaviour Hubs will help set out high, achievable standards of behaviour for other schools to adopt in the classrooms and will offer: • Training on specific issues, common problems and effective approaches
	Heads and behaviour leads from some of England's highest performing schools and Multi Academy Trusts (MATs) have today been confirmed as mentors and trainers in the Department's £10 million Behaviour Hubs programme. Designed to support schools struggling with poor discipline, training throug the Behaviour Hubs for the first group of participating schools will comment from the start of the summer term, at a time when a minority of pupils may need extra support from their schools to re-engage with education following the pandemic. The lead schools and MATs will work closely with the schools they are supporting to diagnose what could be improved, develop and launch new behaviour approaches and policies and provide ongoing mentoring and support.	 Painsley Catholic College, Staffordshire Witham St Hughs Academy, Lincolnshire Keyham Lodge School, Leicester Perryfield Primary PRU – Worcestershire Saint Augustine's Catholic High School, Worcestershire Bedford Free School, Bedford Oak Bank School, Bedfordshire Chepping View Primary Academy, Buckinghamshire Ashmole Academy, Barnet St Gregory's Catholic Science College, Brent Charlies Dickens Primary School, Southwalk Lyons Hall Primary School, Essex Maiden Erlegh Trust, Wokingham The Limes College – Alternative Learning Trust, Sutton Glenmoor Academy, Bournemouth, Christchurch & Poole Polegate School, East Sussex 	 Open days at schools with great behaviour to observe the way they work Networking events and online forums to share experiences and good practice to learn from other schools. Online resources, developed by expert behaviour advisers, to equip and empower schools to implement changes. One-to-one ongoing support, mentoring and coaching to support leaders in implementing lasting change.